North Desert Regional Service Zone

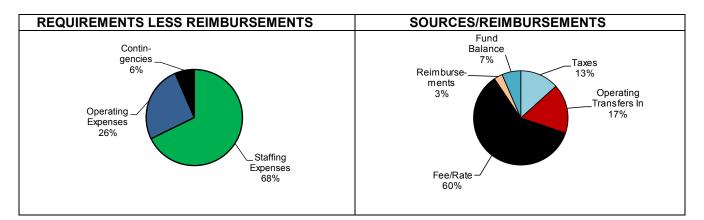
DESCRIPTION OF MAJOR SERVICES

The North Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008, per Local Agency Formation Commission Resolution 2997. This regional service zone provides fire protection and paramedic services to the areas of Spring Valley Lake (Station #22), Summit Valley (Station #48), Lucerne Valley (Station #7),

| Budget at a Glance | |
|--|---|
| Requirements Less Reimbursements* Sources/Reimbursements Fund Balance Use of Fund Balance Total Staff *Includes Contingencies | \$47,862,531 \$44,764,294 \$3,098,237 \$0 284 |

Silver Lakes (Station #4), Phelan (Station #10), Wrightwood (Station #14), Pinon Hills (Station #13), El Mirage (Station #11), Baldy Mesa (Station #16), Mt. View Acres (Station #37), Harvard (Station #52), Baker (Station #53), Hinkley (Station #56) and Searles Valley (Station #57). Fire protection services are also provided to the cities of Adelanto (Station #322) and Victorville (Stations #311, #312, #313, #314, #315 and #319) and the Hesperia Fire Protection District (Stations #301, #302, #304 and #305) through service contracts, as well as ambulance transport services in Lucerne Valley, Searles Valley and Wrightwood. Additionally, within the North Desert Regional Service Zone are four voter approved special tax fire protection zones that provide services to the communities of Red Mountain, Windy Acres, El Mirage, and Helendale/Silver Lakes.

2014-15 ADOPTED BUDGET



BUDGETED STAFFING

| STAFFING ANALYSIS | | | | 5-YEAR STAFFING TREND | | | |
|--|---|---|---|--|---|--|--|
| Authorized Positions Regular Limited Term Total Staffing Expenses | 2012-13 Final 162 159 321 \$27,721,473 | 2013-14 Adopted 159 119 278 \$28,990,185 | 2013-14 Final 159 116 275 \$29,560,095 | 2014-15 Adopted 186 98 284 \$32,320,884 | 292 321 275 284 200 100 58 201 201 201 201 201 201 201 201 201 201 | | |



ANALYSIS OF 2014-15 ADOPTED BUDGET

GROUP: County Fire

DEPARTMENT: San Bernardino County Fire Protection District

FUND: North Desert Regional Service Zone

BUDGET UNIT: FNZ

FUNCTION: Public Protection ACTIVITY: Fire Protection

| | 2010-11 Actual | 2011-12 Actual | 2012-13 Actual | 2013-14 Actual | 2013-14 Final Budget | 2014-15 Adopted Budget | Change From 2013-14 Final Budget |
|-------------------------|-------------------|-------------------|-------------------|-------------------|----------------------------|------------------------------|---|
| Requirements | | | | | | | |
| Staffing Expenses | 10,167,935 | 27,503,873 | 27,295,725 | 29,559,293 | -,, | 32,320,884 | 2,760,789 |
| Operating Expenses | 4,130,703 | 10,952,394 | 11,260,771 | 11,397,506 | 12,074,930 | 12,286,951 | 212,021 |
| Capital Expenditures | 337,215 | 1,139,713 | 38,924 | 47,502 | , | 136,459 | 8,284 |
| Contingencies | 0 | 0 | 0 | 0 | 2,051,685 | 3,098,237 | 1,046,552 |
| Total Exp Authority | 14,635,853 | 39,595,980 | 38,595,420 | 41,004,301 | 43,814,885 | 47,842,531 | 4,027,646 |
| Reimbursements | (969,013) | (140,114) | (217,191) | (641,969) | (641,969) | (1,387,925) | (745,956) |
| Total Appropriation | 13,666,839 | 39,455,866 | 38,378,229 | 40,362,332 | 43,172,916 | 46,454,606 | 3,281,690 |
| Operating Transfers Out | 0 | 0 | 143,680 | 146,241 | 146,241 | 20,000 | (126,241) |
| Total Requirements | 13,666,839 | 39,455,866 | 38,521,909 | 40,508,573 | 43,319,157 | 46,474,606 | 3,155,449 |
| Sources | | | | | | | |
| Taxes | 6,245,463 | 6,071,762 | 5,940,284 | 6,195,657 | 6,110,938 | 6,357,824 | 246,886 |
| Realignment | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State, Fed or Gov't Aid | 171,989 | 256,100 | 206,451 | 314,471 | 182,291 | 0 | (182,291) |
| Fee/Rate | 19,786 | 26,575,916 | 27,756,469 | 28,823,764 | 28,397,685 | 28,867,956 | 470,271 |
| Other Revenue | 157,163 | (307,880) | 212,442 | 160,822 | (11,367) | 55,500 | 66,867 |
| Total Revenue | 6,594,400 | 32,595,898 | 34,115,646 | 35,494,714 | 34,679,547 | 35,281,280 | 601,733 |
| Operating Transfers In | 5,816,316 | 6,571,386 | 6,317,816 | 6,125,129 | 6,587,925 | 8,095,089 | 1,507,164 |
| Total Sources | 12,410,716 | 39,167,284 | 40,433,462 | 41,619,843 | 41,267,472 | 43,376,369 | 2,108,897 |
| | | | | Fund Balance | 2,051,685 | 3,098,237 | 1,046,552 |
| | | | | Budgeted Staffing | 275 | 284 | 9 |

MAJOR EXPENDITURES AND REVENUE IN 2014-15 ADOPTED BUDGET

Requirements of \$46.5 million include staffing expenses of \$32.3 million for 284 budgeted positions needed to provide fire protection, paramedic, ambulance transport, and administrative services to this regional service zone, as well as operating expenses of \$12.3 million to support the operations of 26 fire stations including costs related to the facilities, equipment, and various services. The most significant sources of revenue for this service zone are property taxes (\$6.4 million), fee/rate revenue from fire protection contracts, ambulance services and special assessment taxes (\$28.9 million), and operating transfers in of \$8.1 million, which includes County general fund support of \$6.8 million for suppression operations.

Within the North Desert Regional Service Zone, there are four Fire Protection Service Zones (Service Zones): FP-1 Red Mountain, FP-2 Windy Acres, FP-3 El Mirage, and FP-5 Helendale/Silver Lakes that are funded by voter approved special taxes. Each service zone is separately budgeted at the organization level within the regional service zone and audited annually. The following provides more detail of each service zone:

Service Zone FP-1 Red Mountain special tax was originally approved by the Board of Supervisors in December 1964 (originally under CSA 30 Zone FP-1). Service Zone FP-1 provides fire protection services to the community of Red Mountain and is funded by a voter approved special tax not to exceed \$332 per parcel, which was approved in March 1985. For 2014-15, the amount of the special tax is set at \$171 per parcel with a total parcel count of 72. County Fire provides fire protection services to Service Zone FP-1 through a contract with the Kern County Fire Department.

Service Zone FP-2 Windy Acres special tax was originally approved in January 1985 by the Board of Supervisors (originally under CSA 70 Zone FP-2). Service Zone FP-2 provides fire protection services to the community of Windy Acres and is funded by a voter approved special tax not to exceed \$407 per parcel, which was approved in June 1991. For 2014-15, the amount of the special tax is set at \$80 per parcel with a total parcel count of 117. County Fire provides fire protection services to Service Zone FP-2 through a contract with the Kern County Fire Department.

Service Zone FP-3 El Mirage special tax was originally approved by the Board of Supervisors in March 1987 (originally under CSA 38 N Zone FP-3). Service Zone FP-3 provides fire protection services to the community



of El Mirage and is funded by a voter approved special tax (approved in March 1987) for \$9.00 per parcel with no annual inflationary adjustment. This \$9.00 special tax is applicable to a total of 3,562 parcels for 2014-15. Services are provided through Fire Stations #11 and #322.

Service Zone FP-5 Helendale/Silver Lakes special tax was originally approved by the Board of Supervisors in April 2006 (originally under CSA 70 Zone FP-5). Service Zone FP-5 provides for fire protection and paramedic staffing services to the community of Helendale/Silver Lakes and is funded by a voter approved special tax in (approved in June 2006) for \$117 per parcel and includes an annual cost of living increase of up to 3%. For 2014-15, the amount of the special tax is set at \$139.72 per parcel with a total parcel count of 7,661. Services are provided through Fire Station #4.

Within the North Desert Regional Service Zone, County Fire also provides contract services to the cities of Adelanto, Victorville and the Hesperia Fire Protection District.

| | | 5 | | | |
|-----------------------------------|--------------|-------------------------|---|----------|--|
| | Requirements | Fund Sources Balance | | Staffing | |
| Contract Entity | | | | | |
| City of Adelanto | 2,397,941 | 2,397,941 | 0 | 11 | |
| City of Victorville | 13,810,188 | 13,810,188 | 0 | 69 | |
| Hesperia Fire Protection District | 10,554,377 | 10,554,377 | 0 | 63 | |
| Total Contracts | 26,762,506 | 26,762,506 | 0 | 143 | |

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are increasing by \$3.2 million primarily due to additional staffing expenses of \$2.8 million from the transfer in of 6 Battalion Chief positions from County Fire Administration as well as retirement/benefit increases. Increased reimbursements of \$745,956 are from the Adelanto, Hesperia and Victorville contracts for cost sharing of the Battalion Chief positions. Contingencies increased by \$1.0 million and are available for future year operations.

Sources are increasing by \$2.1 million. Major changes in sources include additional fee/rate revenue of \$470,271 primarily due to increased fire protection contract revenue resulting from retirement and benefit increases. Operating transfers in are increasing by \$1.5 million primarily because of \$1.0 million of financial support budgeted from County Fire Administration for 2014-15.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$32.3 million fund 284 budgeted positions of which 186 are regular positions and 98 are limited term. Staffing increased by a net 9 positions as a result of the following:

- Transfer in of 6 Battalion Chiefs from County Fire Administration to better account for the cost of these positions.
- Addition of 3 Engineers to help maintain the fire-fighting capability of this regional service zone.
- The aligning of certain positions to the new classification of ambulance operator prompted these changes that have no overall effect on budgeted staffing:
 - Transfer in of 3 Firefighters from the Mountain Regional Service Zone.
 - Addition of 18 Ambulance Operators.
 - Deletion of 12 Limited Term Firefighters.
 - Deletion of 9 Paid Call Firefighters.



2014-15 POSITION SUMMARY

| Division | Regular | Limited Term | Total | Filled | Vacant | New | Total |
|--|---------|--------------|-------|--------|--------|-----|-------|
| North Desert Regional Service Zone | 179 | 96 | 275 | 211 | 34 | 30 | 275 |
| (North Desert and High Desert Divisions) | | | | | | | |
| Office of the Fire Marshal (OFM) | 6 | 2 | 8 | 8 | 0 | 0 | 8 |
| OFM-Hazardous Materials | 1 | 0 | 1 | 1 | 0 | 0 | 1 |
| Total | 186 | 98 | 284 | 220 | 34 | 30 | 284 |

North Desert Regional Service Zone Office of the Fire Marshal (OFM) **OFM - Hazardous Materials** Classification 1 Office Assistant III Classification 2 Office Assistant II Classification 1 Environmental Specialist IV 2 Collection Officer 3 Fire Prevention Officer 1 Total 2 Staff Analyst 1 Fire Prevention Specialist 51 Firefighter 1 Fire Prevention Supervisor 45 Limited Term Firefighter 2 PSE Environmental Tech 23 PCF Firefighter 8 Total 27 PCF Firefighter Trainee 45 Engineer 51 Captain 1 PSE 2 Division Chief 6 Battalion Chief 9 Ambulance Operator-EMT 9 Ambulance Operator-Paramedic 275 Total

